



Hospital District #6 Harper County  
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[pattersonhc.org](http://pattersonhc.org)

***Mission Statement: Hospital District #6 provides high quality, patient and family centered health and wellness Services in partnership with our communities.***

**HD#6 HOSPITAL BOARD REGULAR MEETING  
November 22, 2022 – 5:22 p.m. – Patterson Health Center, Large Conference Room**

**PRESENT:**

**Board of Directors** – Alan Patterson, Amy Walker (Teams), Tim Penner, Kara Bello, Stan Wedman, Pam Fallis

**PHC** – Lori Allen, COO/Interim CEO; Sandra Owen, Controller; Jonathan Kolarik, RM (Teams); Montana Shea, RT; Kevin Faucett, IT Director;

**OTHER GUESTS** – Holly Noble & Teresa Achilles, Country Care Hospice, Barry Jackson (Teams), Todd Linden (Teams)

**CALL TO ORDER:** Patterson called the meeting to order at 5:22 pm.

**PUBLIC COMMENTS:** Patterson asked if guests had any comments or items for discussion.

**MEDICAL STAFF:** Montana Shea, Respiratory Therapist, provided a presentation about the Body Plethysmography including policies developed relating to the equipment and service. PHC recently added Plethysmography services as part of the pulmonary function testing to measure respiratory volumes and diffusion capacity in the lungs. Patients are placed in the machine and coached through different breathing maneuvers to provide results that aid in diagnosing different lung conditions. The testing is a unique service to the area; previously patients would have to travel to Wichita for testing.

**UNFINISHED BUSINESS:** Country Care Hospice – Noble and Achilles shared information about the hospice services offered by the company and their desire for Patterson Health Center to join the organization as a founding member. Services were reviewed to include market area, patient statistics, staffing ratios, operations and current partners and their desire to expand partnerships to provide for growth of the service. Joining as a partner would provide PHC with a seat on the board to participate in decisions and we would share in revenue disbursements. The service has been in operation for over one year and is a 501c3 under section 509. Adding PHC would require a revision to the hospice organizations bylaws; legal counsel has advised that HD6 is eligible to join the hospice organization as a partner. Penner made a motion to join Country Care Hospice LLC as a founding member pending necessary bylaw revisions by CCH, LLC, with legal review of the same by counsel for PHC. Seconded by Wedman. Motion carried unanimously.

**BOARD EDUCATION or PRESENTATIONS:** Included in various department reports provided during meeting.

**APPROVAL OF MINUTES:** Minutes of the October 27, 2022, regular board meeting was presented for approval. Motion by Bello; seconded by Fallis to approve minutes as presented. Motion carried unanimously.

**DEPARTMENT REPORTS, POLICY REVIEW & APPROVAL:**

- Jonathan Kolarik RN, RM/CCO presented the monthly Risk Management and Corporate Compliance reports.
- The 3<sup>rd</sup> Quarter Security & Risk Report for the hospital and all clinics were presented by Kolarik. Aaron Schule, Safety, and Kevin Faucett, IT, were involved to provide a thorough and collaborative risk assessment. It was noted that the hospital would be participating with other first responders in an active shooter drill scheduled for November 29, 2022 at 4:30pm.

3. Kevin Faucett, Information Technology Director, presented two policies for consideration: Courier Service & IT On-call. Faucett elected to forgo his full IT presentation until December; however, he provided a preview about IT security, EMR and software considerations.
4. Laboratory polices were presented for annual review with addition of one new. The following were submitted for consideration: ABG; Blood Bank Cold Antibody; General Lab Procedures; Hematology; Kit Tests; Urinalysis.

The reports and policies were approved as presented. Motion by Wedman; seconded by Bello. Motion carried unanimously.

#### **MEDICAL STAFF AND CREDENTIALING REPORT:**

Lori Allen presented the credentialing appointments, reappointments and terminations approved by the Executive Medical Staff on November 16, 2022 – 1 New Appointment, 3 Reappointments, 0 resignations.

The Board approved the medical staff and privileges as presented. Motion by Bello; seconded by Wedman. Motion carried unanimously.

#### **OPERATIONS REPORT:**

1. Lori Allen, Interim CEO/COO, provide an updated regarding a possible daycare center at Patterson Health Center. Some of the leadership team visited Kiowa District Hospital to tour their daycare to learn about their successes, recommendations, and challenges. Owen is in the process of completing a financial analysis.

Dialysis services continue to be analyzed. A financial proforma is being finalized; however, preliminary numbers reflect that the service will not be profitable and will vary considerably based on the insurance payer mix. Dialysis equipment prices will be increasing January 2023. A registered nurse with dialysis experience has expressed potential interest in a position at PHC if the service is added.

The sub-committee established by the hospital recently met with leaders of Attica Long Term Care Center about potential building repairs needed in the rural health clinic operated by PHC in Attica. Various funding options are being researched.

Tonya Hekel, Registered Nurse, was recently promoted to Clinic Administrator.

The Radiology Department welcomed back Morgan Mosiman to full time employment.

Will Patterson, M.D., son of Neal Patterson, reached out to express an interest in covering an Emergency Room shift at PHC. He will be covering November 23, 2022. Dr. Patterson is currently an ER physician in Texas.

PHC entered a tele-med/hospital rounding consultation agreement with Kansas Pediatrics in mid-September. The partnership has resulted in our ability to keep 12 pediatric patients locally for their health needs – 7 were admitted as inpatients while 5 were admitted to observation - approximately 80% of those would likely have been transferred previously. The medical team at Kansas Pediatrics sent a note to compliment the skills and professionalism of staff at Patterson Health Center.

Statistics reflect PHC providers were the top referrals to the DME store; we had not been in the past.

Discussion followed regarding Spanish interpretive services to make appointments. The facility has transitioned to a new service that provides video options in addition to telephone, but the service is not available when an individual calls in to make an appointment or ask for medical information. Admissions staff tried Google translation but could not get the feature to work when someone called in. Research will continue for an option. An issue that makes a 3<sup>rd</sup> party challenging is that due to security concerns they cannot be provided access to the hospital's EMR which is needed to make appointments.

**FINANCIAL STATEMENTS:** Owen reported on the October 2022 Financials. October’s activity in cash accounts was reviewed that included payments received and expenses paid out. Miscellaneous income received included SHIP COVID reimbursement of \$182,680.09 and Health Fair revenue \$7,120.00. Payments received from insurance and patients were \$1,295,099.01. October included two payrolls. Days Cash on Hand is at 161 days; well above the average of 43.21 days for Kansas Critical Access Hospitals. Patient Accounts Receivable decreased with the total AR balance at \$2,763,602.00 and AR Days at 31. Gross Patient Revenue for October was \$1,889,134; a YTD increase of 3.60% over October 2021. Inpatient revenue increased for October with 39 patient days. Outpatient revenue still shows a YTD decrease of 6.94%. Total Operating Expenses were \$2,639,618; a YTD increase of 12.26%. October expenses include the Harper Campus abatement and demolition that is classified as a purchased service expense and additional accrued days of salary expense. Nonoperating Revenues included \$70,823.49 of COVID-19 Grant Income. A Net Loss of \$599,477 was reported for the month of October with YTD Loss of \$3,188,940.

Accounts payable for October was \$1,972,426.32. Motion by Penner seconded by Bello to approve accounts payable. Motion carried unanimously.

**HARPER COUNTY HEALTH FOUNDATION (HCHF):** Bello reported on the last HCHF meeting. Financial review of investments versus donations is being analyzed in preparation for annual reporting requirements. The group is also reviewing their labor needs and relationship.

**UNFINISHED BUSINESS:**

1. The Harper Hospital abatement is complete and installing the west wall started last week. It’s expected to take three weeks to complete; however, temperatures will be a factor as some of the materials require a certain temperature be achieved to use them. With the colder temps moving in the project could be delayed a bit until conditions are warm to appropriate levels to proceed.
2. Culture Change initiatives continue at PHC. “Spark plugs” for the initiative have been selected and kick-off ideas are being considered.
3. Morgan Hunter HealthSearch has presented 7 candidates for consideration for the CEO position. Telephone interviews will be conducted by board members Patterson, Penner and Lanie after which candidates will be selected for an on-site interview.

**NEW BUSINESS:** No new business was brought for discussion.

**EXECUTIVE SESSION:** No motion was made to move to executive session.

**ADJOURNMENT:** There was no further business. Motion made by Wedman to adjourn meeting; seconded by Fallis. Motion carried unanimously. Meeting adjourned at 8:00 PM.

  
Kara Bello, Secretary

Approved by the Board on 12/22/22 (Date)